

University of Tsukuba as a Designated National University

Implement research results to solve global issues

- Establish our Venture Ecosystem for international university-startups
 Promote collaborations among Tsukuba, Silicon Valley and Cambridge
 Startups: 3-fold (500); Funds raised: 2-fold (10 B yen)
- Enhance needs-driven R&D
 Establish external firms for responding to social needs
- Make Tsukuba Science City provide a challenging experimental field Leverage Cybernics, AI and IoT to create new services
- Promote collaborations across global science cities

Develop human resources without borders

- Introduce design-thinking education across the university
 - Tutorial education by 1,600 professors for 1,600 students
- Introduce leading-edge, transdisciplinary graduate education
 Develop double/reverse mentor systems; reorganize graduate schools into one
- Recruit students from all over the world and nurture global leaders
 International students: 5,000 (30%)
- Export the University of Tsukuba's education system to the world Open a overseas branch school

Enhance research beyond disciplines

- Go beyond global research standards by creating international brain circulation
 Nurture young researchers through expanding our International Tenure Track Program
 Create world-level research centers: Computational Science, Integrative Sleep Medicine
 Peer-reviewed papers: 1.5-fold (5,000); Top 1% journal papers: 2.5-fold (180)
- Create new academic disciplines through transdisciplinary collaboration Post AI, etc.
- Implement new value for humanity through collaborative, society-oriented research Establish B2A (Business to Academia) Research Laboratories

Our challenges

- Increase ratio of young faculty members
- Strengthen new fields as a priority
- Cultivate design-thinking
- Work with Tsukuba Science City
- Attract top-level international students
- Create a positive cycle for diversified sources of funding

Strengthen governance

- •Headquarter-led strategic recruitment of faculty
 - >> Recruit 900 young faculty to attain a ratio of 30%
- •Diversification faculty/administrative staff and their functions
- •Establishment of University Management Bureau

Pioneer of university reforms in Japan

Core institution of Tsukuba Science City

28th in world under 50 rankings

Modern Japan's first higher education institution

Strong international outlook

Perfectly Comprehensive University

New Academic Disciplines

Beyond the Borders.

Solving Global Issues

Transdisciplinary Collaboration

4

17

Strong Academic Disciplines

Strengthen our financial foundation

- •Diversify funding sources and strengthen strategic funding management
- •Increase external funding through large-scale, industry-university joint research
- Increase funding through international, industry-university joint research

>> Increase joint research: 6.2 B yen, total funding to 7 B yen

New concept university

- Unique education system (independence of faculty organizations from education organizations)
- Wide variety of academic disciplines incl. physical education and the arts
- Unique system for leadership and governance by the president